

GENEVA MIDCAP EVENT

Can a

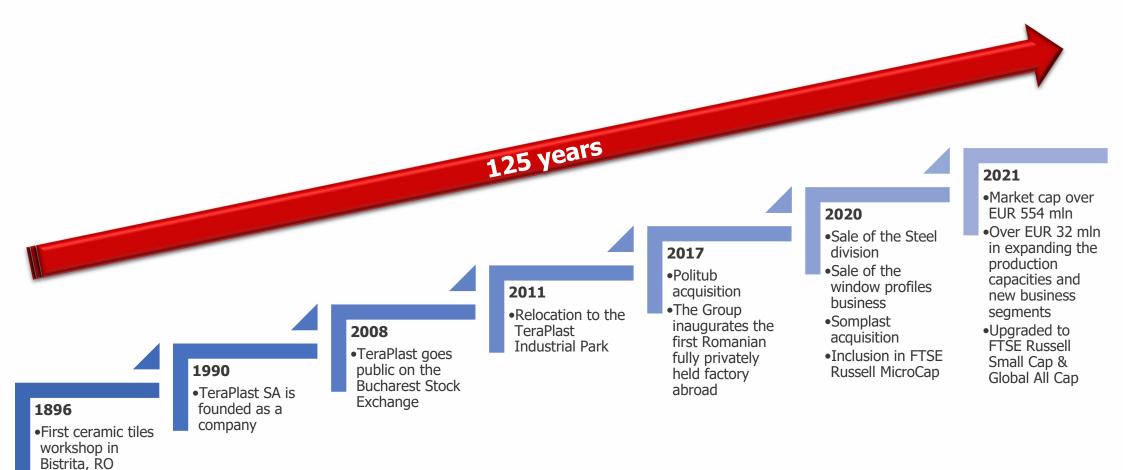
December 1-2, 2021

- > TeraPlast: a high-performance company
- > 2020-2021: shift in strategy
- > An ambitious view of the future
- > Conclusions





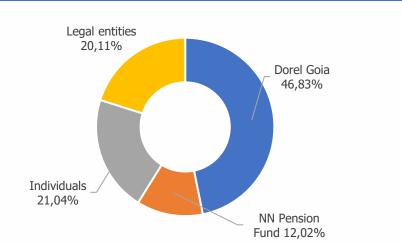
TeraPlast Group is one of the largest Romanian entrepreneurial groups with 125 years of tradition, extensive expertise in polymer processing industry and an annual turnover of over EUR 100 million. The Group has a proven track record of solid growth and innovation.







- > Controlling shareholder: Mr. Dorel Goia, also Chairman of the Board
- We have **performed during 3Q21**, with +43% in turnover, +30% in EBITDA and +39% in net profit
- > We are **one of the best-performing stocks from the BET index** in the last 12 months (+207%)
- Market capitalization (26.11.2021): EUR 467 mln
- We granted **1 free share per each 4 shares held** → ex date 28.09.2021
- We consistently invest in our development: EUR 32 million in 2021 in the expansion of our production capacities and new business lines → 3 projects co-financed through state aid which is worth EUR 14 mln in total.
- So far, the investment projects that offer **sustainable solutions** amount to **EUR 20 million in total**.
- > We have adapted to **cushion or cancel various shocks in the market** – raw materials, energy, construction materials' prices etc.



BVB:TRP Bloomberg: TRP RO	2020	2021
Turnover (EUR mln)	81,9	129,4 (в)
Market Capitalization		>554 mln EUR
Dividends (EUR mln)	>9,4	>46
Gross dividend per share	0,005 EUR	0,026 EUR
TRP share yield	+103,5%	+197%



TRP evolution on the stock exchange – key figures last 12M

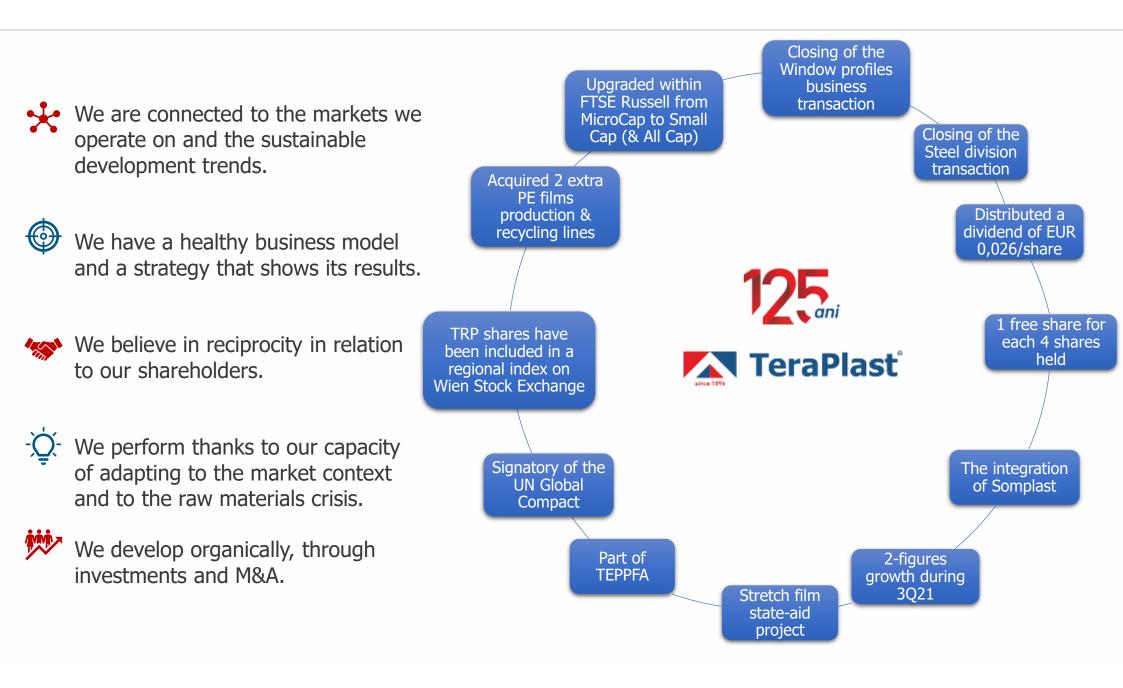
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Trading volume & market cap evolution – TRP, last 12M



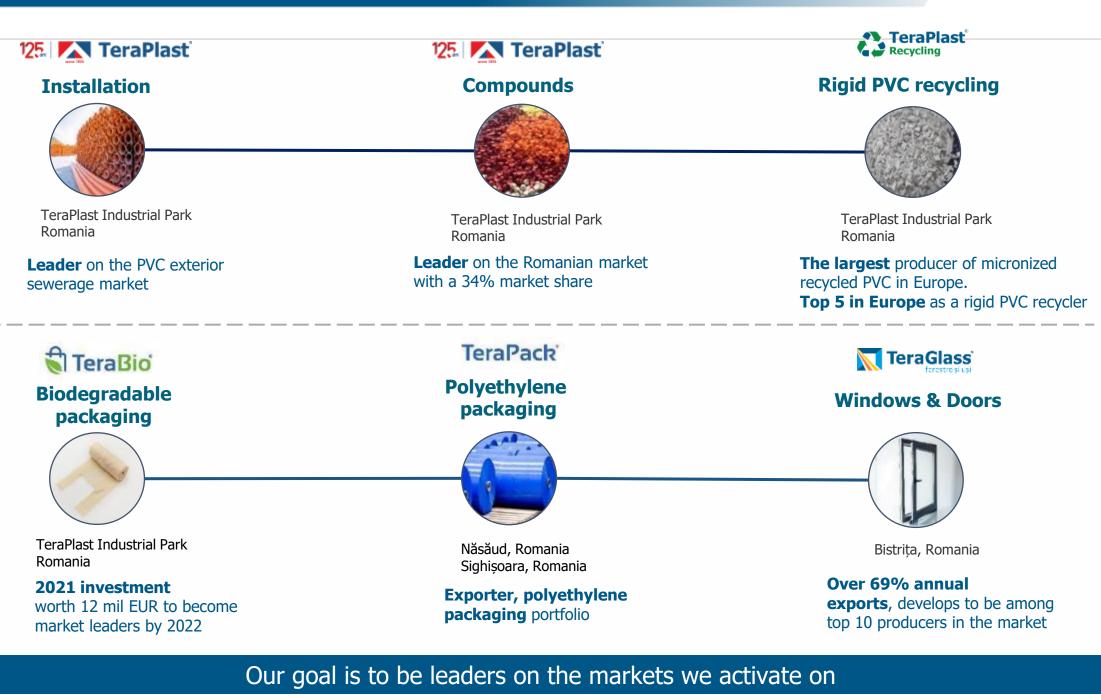




125 TeraPlast	 Leader of the Romanian exterior sewerage market and PVC compounds market in Romania, on BSE since 2008. 2021 investment plan: EUR 20 mln in expanding the production capacities for interior sewerage, PE-Xa systems and water & gas systems Processing capacities of 96.000to of polymers – LEADERS IN CENTRAL & EASTERN EUROPE
TeraPlast Recycling TRP stake: 99%	 Rigid PVC recycler (post-industrial & post consumer) Processing capacity of 31.000 tons The largest producer of recycled micronized PVC in Europe and among top 5 European rigid PVC recyclers
TeraBio TeraPack TRP stake: 100%	 Biodegradable films and bags producer Polyethylene films producer We invest EUR 12mln in 2021 in the new biodegradables factory, in equipment and state-of-the-art technology that represent a production capacity of 5.000 t/year Integrates the polyethylene packaging production & recycling from Somplast and Brikston Construction Solutions. Total polyethylene films production capacity: 5.000 t/year
TeraGlass Forestre și uși TRP stake: 100%	 PVC and Aluminum windows & doors producer Over 15 years of experience on the market 69% of its turnover is exported to Germany, Austria, Czech Rep., Slovakia, Hungary, Slovenia
SOMPLAST TRP stake: 70%	 Stake acquired in December 2020. Taken over at the end of April 2021. Main activity: real estate management of the Nasaud production site, where TeraPlast Recycling and part of TeraBio Pack carry out their activity.



Market leader on multiple segments





Business model snapshot

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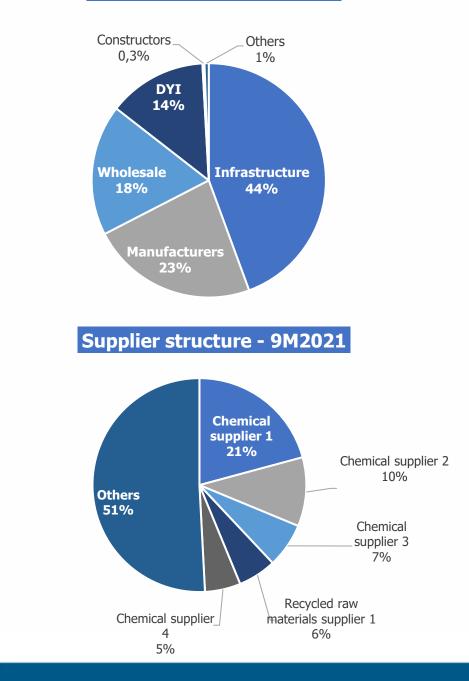
The Group has good reputation among its clients and suppliers being recognized as a trustworthy, strategic business partner

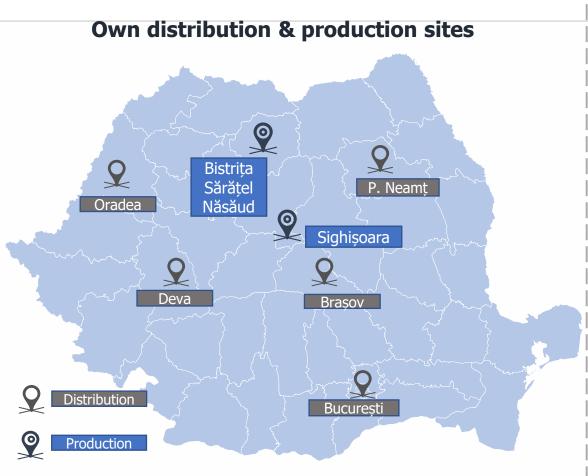
- > Tight credit risk monitoring internal & external (insurance)
- > Effective purchasing policy: broad supplier base
- Low dependence through client
- Cost-effective production processes
- Good cash management

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- Experienced management team
- Diversified portfolio of products & market segments
- Good margins thanks to Group size and innovation
- Customized strategies for each company and market segment
- ➤ Flexibility and strategic management → niche strategies and costs leadership
- \succ Not exposed to the public sector but linked to some extent

Client structure - 9M 2021





Four production sites: Bistrița, Sărățel, Năsăud, Sighișoara

The production activity is backed by the 6 own distribution centers and the large distribution network.

Expansion works

The total production surface of the Group:

- Total surface: 323.223m2
 - Construction: 89.240 m2 (production and storage halls)
 - Concrete platforms: 131.389m2

Out of which:

- 4.440 m2 for the biodegradable packaging factory in 2021
- 4.944 m2 of storage space in 2021
- 4.410 m2 for the new PE factory until March 2022





TeraPlast Group is **one of the largest Romanian entrepreneurial groups with 125 years of tradition** and a proven track record of innovation and development in the polymer processing field.

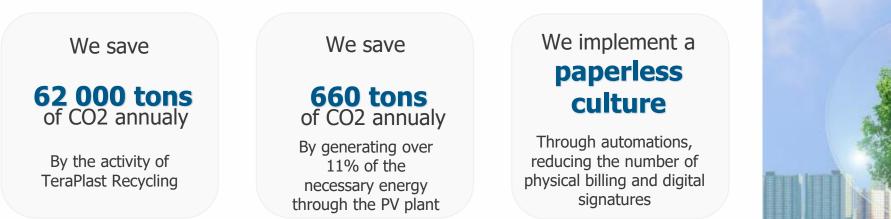
Our mission is to develop **efficient solutions for people and the environment** through innovation and adaptability.

Our vision is to **be leaders on the markets we activate on** by offering high-quality, internationally-certified Romanian products and through developing long term, strong partnerships. Our values are **Tradition**, **Responsibility and Performance**.

TeraPlast Group has 125 years of tradition among which we innovated & reinvented ourselves, successfully adapting to the market context and overcoming any obstacle. During these years, we built a powerful brand and an efficient business model, we developed a united team and built strong partnerships. We promote a sustainable business where we take responsibility of our actions on medium and long term. Both inside and outside our organization we show a responsible behavior to the economic and social areas that we activate on, and we permanently seek solutions to protect the environment. Our ambition is to reach performance at every level in everything we do. We study the market, anticipate, set high objectives and we are competitive. We use state of the art equipment and advanced technology and permanently invest in development and motivation programs.

A responsible company, dedicated to sustainability (1/5)

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- > We implement best practices in corporate governance to increase our competitivity on the capital market and bring value to our shareholders and employees.
- > We permanently monitor the performance of our product portfolio and recipe development; we launch new, improved solutions.
- Active community involvement though the CSR platform *Building Romania Together* in 3 main areas: Education, Social, Health&Environment.



The CO2 saving are the equivalent of the annual carbon footprint of almost 16.000 people.



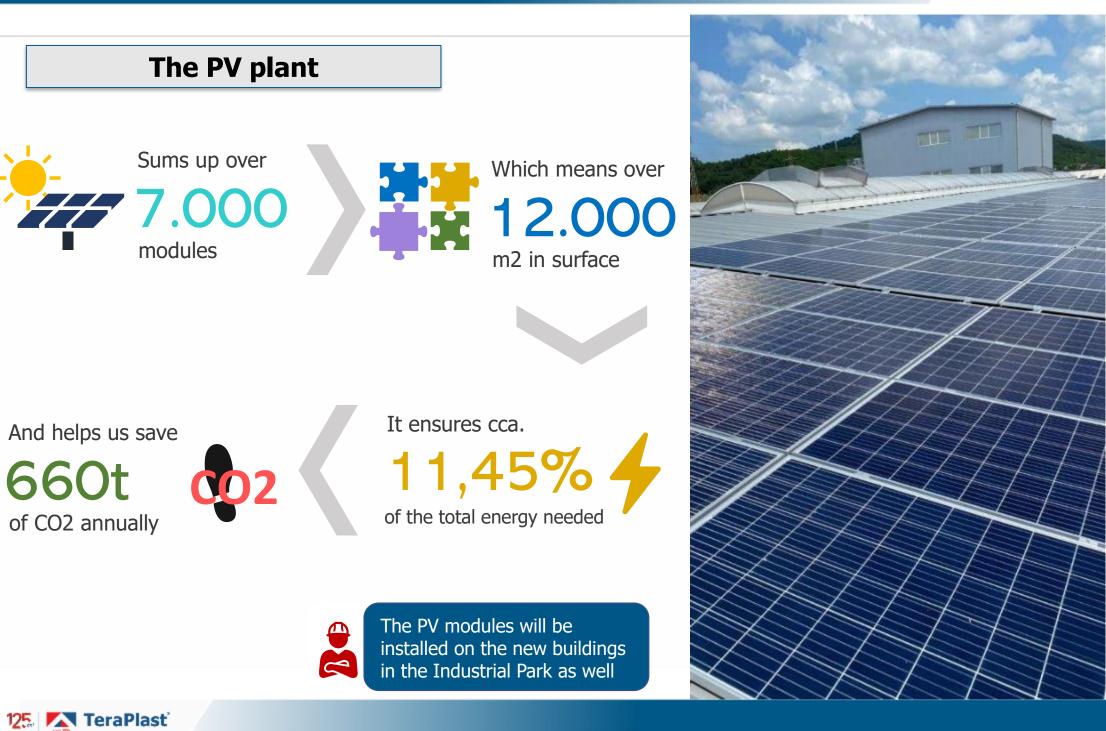
A responsible company, dedicated to sustainability (2/5)

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A responsible company, dedicated to sustainability (3/5)

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Digital transformation

We take advantage of digitalization to optimize our production processes, to intensify our customer relations & create efficient sales and administrative structures.



ERP multi-module systems: Warehouse Management System, SAP 4 Hana, electronic invoicing system



RPA (robotics process automation by UI Path) for credit controlling, payments & cash bookings



Production planning tool -Advanced Planning System



Paperless culture: digital signature, electronic archiving & tablets integrated with SAP for personnel responsible for stock movements



Business Intelligence tools: QlikView, capable of extensive data personalization converting raw data into knowledge

Community & Product development



We support sports activities like the local handball team, tennis and running competitions.



We are involved in a dualeducation program with a local high school.



We support the reward of the academic performance of the children from disadvantaged areas.

·

We participate in reforestation initiatives together with a local NGO and support Via Transilvanica – a Romanian El Camino.



We have implemented a whistleblowing program for our employees & partners.



We constantly improve our portfolio: biodegradable packaging, PE 100-RC pipes, using recycled PVC in producing PVC pipes.

- > We have industry-specialized colleagues that carry out the **internalized R&D activity**.
- > We also have an **internal testing laboratory**, accredited by RENAR the national Accreditation Body.
- Through the R&D activity, TeraPlast marked a series of premieres in terms of uniqueness and innovation:
 - First producer of certified polyethylene piping in Romania and the first producer of multilayered PVC pipes for exterior sewerage
 - First Romanian producer of sandwich panels manufactured on a continuous line by a Romanian company (TeraSteel)
 - The only producer in Romania with a patent to produce multilayered PVC pipes for exterior sewerage (with recycled PVC core)
 - The only producer in Romania of HFFR compounds (halogen free, fire resistant)





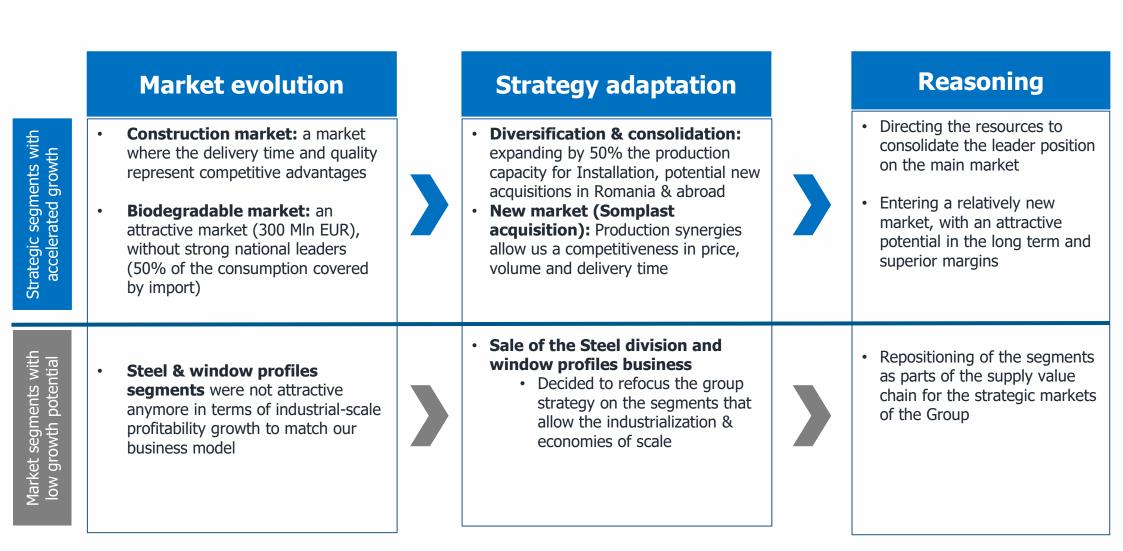
2020-2021: shift in strategy

2020 - the year when TeraPlast Group had the best results and adapted its strategy to benefit from the new market opportunities in the long-term starting 2021 by commiting to become the largest polymer processor in Central & Eastern Europe*



*excluding Poland





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Evolution of the	product	ion volumes in 20	20	TeraPlast Gro	oup production				
		2020	vs. 2019	 Installation business lin capacity We remain the largest 	e reached maximum compounds producer in the				
Pipes (PVC; PP; PE)	M *	>19,3 mln	+19%	 region and the only producer of HFFR compou in Romania TeraPlast Recycling production maintained the PVC production in TeraPlast SA uninterrupted TeraPlast is the only patented producer to producer 					
Compounds	Т	>17,4 thousand	+15%						
Rigid PVC recycling	Т	>9 thousand	+19%						
Fittings & rotomolded prod.	PCS.	>11 mln	+37%	· · · · ·	for exterior sewerage. oors) has the capacities to and the margin and reach				
Windows & Doors	PCS.	>125 thousand	+7%	top 10 windows&doors producers in Romania					
+20	0%		*linear meters	We will become largest polymer processor in +58%					
NET PROFIT		TURNOVER		EBITDA	EBITDA MARGIN				
6,1 MLN. EUR		81,9 MLN. EUR		11,3 MLN. EUR	13,7%				
(2019: 2 MLN. EUR)		(2019: 72 MLN EUF	2)	(2019: 7,2 MLN. EUR)	(2019: 9,9%)				



Strategic repositioning to reach our objective of being

the largest polymer processor in Central and Eastern Europe*

by implementing our accelerated growth business model





Delivering double-digit growth Reaching the EBITDA before the Steel division exit



Leading position on the markets we activate on



Organic and M&A growth



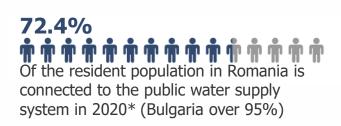
*excluding Poland



54,5% Of the resident population in Romania is connected to a sewerage network that has a treatment station in 2020*

55,8% Of the resident population in Romania is connected to the sewerage network in 2020*

35% Of the resident population in Romania is connected to the national natural gas network**



TeraPlasť

300 mln EUR

is worth the flexible packaging market in Romania, of which 50% are imports

1,88 bin EUR

Budgeted for infrastructure through National Recovery & Resilience Plan (water & sewerage networks)

2,2 bln EUR

Budgeted for renovations – appartment blocks & public buildings renovated/rehabilitated

18 bln EUR

Budgeted for other projects where the Group's products can be used (energy, waste management, transport, social & institutional buildings, healthcare, education etc.)



Excellent results are maintained during the first 9M of 2021





Values registered by the businesses in the current structure of the Group, excluding the impact of the Steel division and window profiles transactions.

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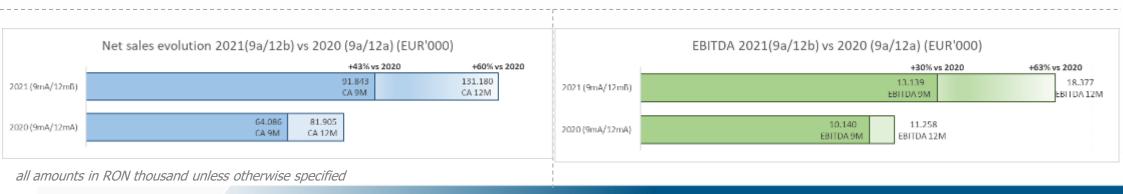
The results of the Installation business line (TeraPlast) were influenced by raw material costs and a change in demand in a market in search of a new trend. Disturbances were observed mainly due to the extended period of implementation of the indexation of construction materials prices in ongoing public procurement contracts and due to the non-correlation of cost standards at open / launched tenders during this period with the new market realities.

- Compounds (TeraPlast) remains the business line with accelerating performance, including compared to previous quarters, and the EBITDA margin of the Windows & Doors business line (TeraGlass) keeps improving.
- The performance of the Flexible packaging business line (TeraBio Pack) was affected in the third quarter by some delays in the commissioning of the biodegradable packaging factory. The segment includes the polyethylene film businesses taken over from Somplast and Brikston, which require an efficiency of operations, including the construction of a new production infrastructure.

EUR, thousand, if not stated otherwise	TeraPlast Group Total			Windows & Doors	Flexible packaging		
Turnover 9M 2021	91,843	61,258	22,002	6,389	2,194		
<i>Evolution compared to 9M 2020</i>	43%	28%	101%	19%	n/a		
EBITDA 9M 2021	13,139	8,541	4,316	469	-187		
<i>Evolution compared to 9M 2020</i>	30%	15%	72%	112%	n/a		
EBITDA Margin	14,30%	13,90%	19,60%	7,30%	-8,50%		

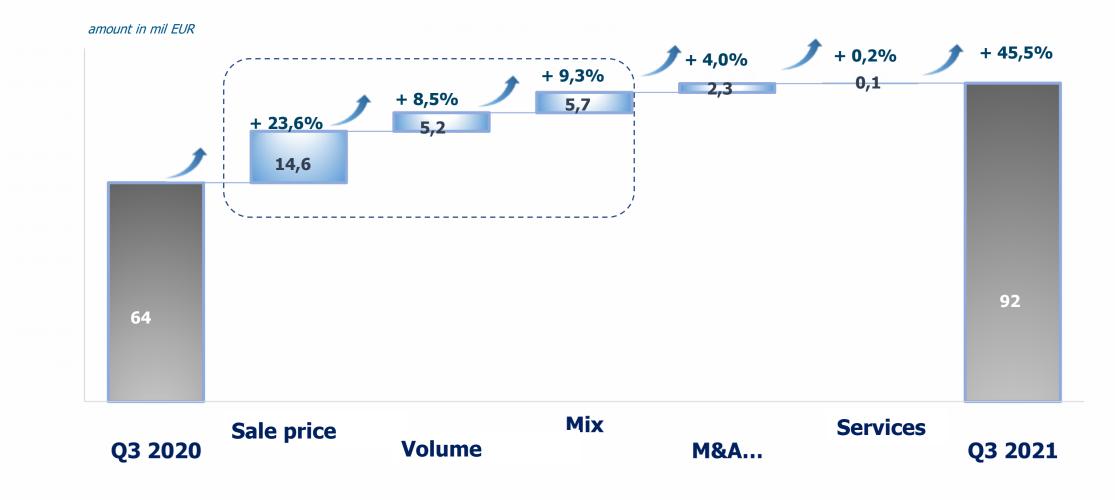


							!		
	Total Plastic		Tota	al Plastic		EBITDA Group Plastic 9M'21 vs 9M'20 vs			
EUR '000	FY'2020	FY'2021B	Var %	9M'20	9M'21	Var %	9M'21 Budget (EU		
Net Sales	81.905	131.180	60%	64.086	91.843	43%	13,	5m (14,1% in CA)	
Other operating income	553	684	24%	396	457	15%		9M'21 (bug)	
Total Operating Income	82.458	131.864	60%	64.482	92.299	43%		13,1m (14,3%	
Raw materials, consumables & merchan	w (49.759)	(84.421)	70%	(39.261)	(59.794)	52%		in CA)	
Salaries and employee benefits	(10.309)	(13.714)	33%	(7.349)	(9.783)	33%			
Amortization, impairments, provisions an	w (4.203)	(4.496)	7%	(3.097)	(3.187)	3%	10,1m (15,8%		
Other operating expenses	(10.361)	(14.669)	42%	(7.173)	(9.244)	29%	in CA)		
Total Operating Costs	(74.633)	(117.300)	57%	(56.880)	(82.008)	44%			
EBIT	7.825	14.564	86%	7.602	10.291	35%			
EBITDA	11.258	18.377	63%	10.140	13.139	30%			
EBITDA %	13,7%	14,0%		15,8%	14,3%				
Financial result, net	(858)	(983)	15%	(599)	(251)	-58%			
Profit before tax	6.967	13.581	95%	7.003	10.040	43%			
Income tax expense	(827)	(2.204)	167%	(683)	(1.233)	80%			
Net Profit	6.140	11.377	85%	6.320	8.808	39%			
Net Profit %	7,5%	8,7%		9,9%	9,6%		9M'20 (act)	9M'21 (act)	

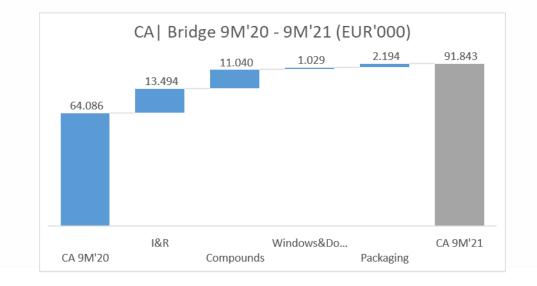


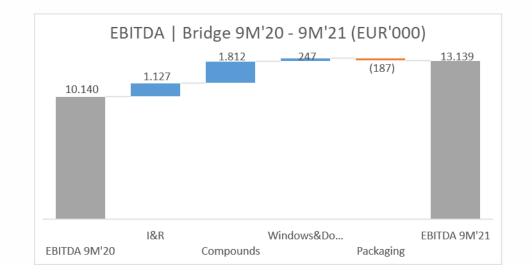


Evolution of the consolidated turnover Q3 2021 vs Q3 2020



-															
_	Tota	al Plastic		Installation	s and rec	ycling	Co	mpounds		Wind	ows&Doo	ors	Flexible Packaging		
EUR '000	9M'20	9M'21	Var %	9M'20	9 M' 21	Var %	9M'20	9M'21	Var %	9M'20	9 M'2 1	Var %	9M'20	9 M' 21	Var %
Net Sales	64.086	91.843	43%	47.764	61.258	28%	10.962	22.002	101%	5.360	6.389	19%	-	2.194	100%
Other operating income	396	457	15%	226	324	43%	43	1	-97%	127	125	-1%	-	6	100%
Total Operating Income	64.482	92.299	43%	47.990	61.582	28%	11.005	22.003	100%	5.487	6.514	19%	- '	2.200	100%
Raw materials, consumables & merchan	(39.261)	(59.794)) 52%	(28.832)	(39.711)	38%	(7.485)	(14.763)	97%	(2.944)	(3.682)	25%	-	(1.638)) 100%
Salaries and employee benefits	(7.349)	(9.783)) 33%	(5.570)	(6.425)	15%	(516)	(1.544)	199%	(1.263)	(1.357)	7%	-	(457)) 100%
Amortization, impairments, provisions and	(3.097)	(3.187)) 3%	(2.691)	(2.298)	-15%	(144)	(472)	228%	(262)	(310)	18%	-	(107)) 100%
Other operating expenses	(7.173)	(9.244)	29%	(5.755)	(6.679)	16%	(463)	(1.380)	198%	(956)	(928)	-3%	-	(258)) 100%
Total Operating Costs	(56.880)	(82.008)) 44%	(42.848)	(55.112)	29%	(8.607)	(18.159)) 111%	(5.425)	(6.276)	16%	-	(2.460)) 100%
EBIT	7.602	10.291	35%	5.142	6.470	26%	2.398	3.844	60%	63	238	281%	•	(260)	100%
EBITDA	10.140	13.139	30%	7.414	8.541	15%	2.504	4.316	72%	222	469	112%	-	(187)	100%
EBITDA %	15,8%	14,3%		15,5%	13,9%		22,8%	19,6%		4,1%	7,3%		0,0%	-8,5%	
Financial result, net	(599)	(251)) -58%												
Profit before tax	7.003	10.040	43%	n/av at s	segment lev	rel	n/av at	segment le	evel	n/av at	segment le	evel	n/av at s	egment le	evel
Income tax expense	(683)	(1.233)	80%												
Net Profit	6.320	8.808	39%	n/av at s	segment lev	rel	n/av at	segment le	evel	n/av at	segment le	evel	n/av at s	egment le	evel
Net Profit %	9,9%	9,6%													



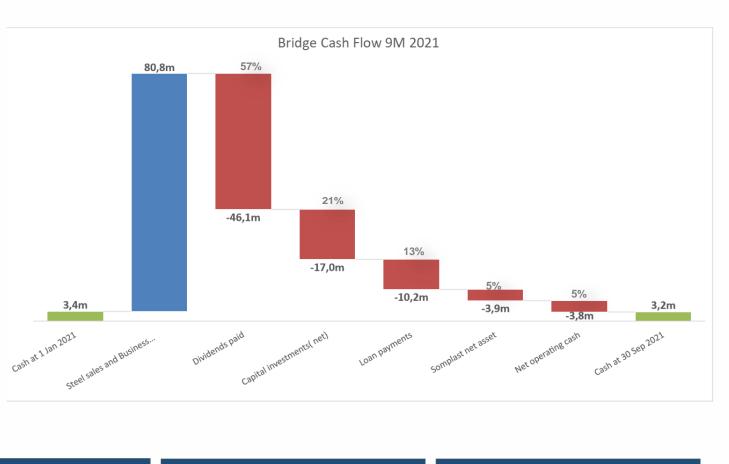




Summary of cash flow statement (9M 2021)

amount in mil.EUR

Net Profit	10,0m
Net profit adjustments	3,3m
(+) Operating profit before changes in working	13,4m
capital	
Net working capital impact	-15,7m
Tax on profit paid	-1,0m
Interest paid	-0,2m
Income from subsidies	-0,4m
(-) Subtotal working capital changes and others	-17,2m
=> Cash for operation b / Somplast	-3,8m
(-) Somplast net assets at the date of consolidation	-3,9m
=> Cash for the operation a/ Somplast	-7,6m
Payments for the acquisition of fixed assets	-16,9m
Proceeds from the sale of fixed assets	-0,1m
Steel sales and Business Profile sales	80,8m
(+) Net cash from investment activities	63,8m
Net repayments of loans and leasing	-10,2m
Dividends received	0,0m
Dividends paid	-46,1m
(-) Net cash from financing activities	-56,3m
Net cash variation	-0,2m
Cash & Equiv at Jan 1, 2021	3,4m
Cash & Equiv at Sep 30, 2021	3,2m



1 Revenue from Steel & Profiles sale

Capital investments

Of the total ongoing investments (RON

by the end of last year. The remaining

amount will be financed by bridge loans

153m), 83m were paid in the first 9 months

of 2021 and approximately 10m were paid

that will be reimbursed after receiving state

2

aid.

The collection from the transaction had the following destinations:

- dividend payment (57%);
- acquisition of fixed assets (21%);
- loan payments (13%);
- the impact of taking over Somplast's net assets at the date of consolidation (5%);
- the rest was used to finance operating activities

3 Loans

TFD / EBITDA (ttm) decreased from 2.3x in 2020 to 1.2x in 2021. This level will increase with the contracting of bridge loans for the completion of the investment plan and will return to approximately the same level after the collection of state aid (approximately 70 million RON).

Net cash for operation

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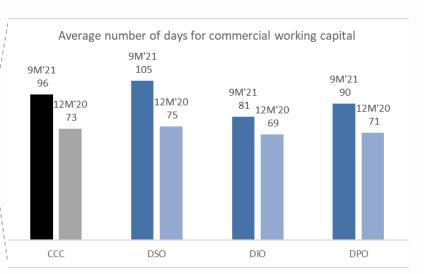
The main reason for the deficit in operating activity refers to the increase of the cash conversion cycle from 73 to 96 days (with an impact of approximately RON 77 million in 2021). The increase in CCC is mainly due to the 40% increase in DSO which was partially covered by the 27% increase in PDO. The increase in DIO was 17%.

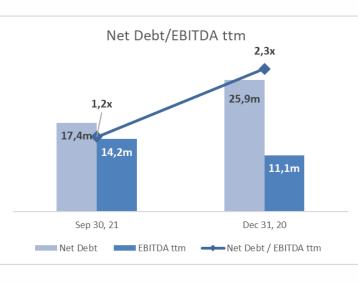
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Q3/2021 | Summary- BS Accounts

SOFP Summary	30.sept.21	31.dec.20	Var abs	Var %
Tangible assets (incl leasing)	45,9m	34,5m	11,4m	33%
Real estate investments	1,0m	0,8m	0,3m	35%
Intangible and GoodWill	0,4m	0,2m	0,2m	69%
Other long-term assets	0,1m	0,1m	0,0m	40%
Fixed assets	47,4m	35,5m	11,8m	33%
Inventories	23,5m	13,2m	10,2m	77%
Trade receivables	35,4m	16,5m	18,9m	114%
Trade payables	-26,1m	-13,5m	-12,6m	93%
Net working capital (commercial)	32,9m	16,3m	16,6m	102%
				1
Receivable dividends	55,0m	6,2m	48,8m	781%
Advances on fixed assets suppliers	5,8m	0,8m	5,0m	614%
Expenses in advance	0,2m	0,1m	0,1m	110%
Debts employee benefits	-0,3m	-0,3m	-0,1m	19%
Profit tax payable	-0,5m	-0,3m	-0,3m	94%
Other net working capital items	60,2m	6,6m	53,6m	807%
HFS Steel assets	0,0m	5,2m	-5,2m	-100%
HFS Profile assets	0,0m	68,0m	-68,0m	-100%
HFR related debts	0,0m	-33,6m	33,6m	-100%
Total Held For Sale, net	0,0m	39,5m	-39,5m	-100%
Cash and equivalents	3,2m	3,4m	-0,2m	-5%
Bank debts	-16,8m	-26,0m	9,3m	-36% ¦
Leasing debts	-1,7m	-0,9m	-0,7m	79%
Other debts and provisions	-2,2m	-2,3m	0,1m	-3%
(Debt) net / cash net	-17,4m	-25,9m	8,5m	-33%
Investment subsidies	-3,7m	-4,0m	0,3m	-8%
Net Assets	119,3m	68,1m	51,2m	75%
Subscribed capital	44,4m	35,5m	8,9m	25%
Reserves	6,1m	6,1m	0,0m	0%
Reported result	68,2m	26,3m	41,9m	159%
Uncontrolled interests	0,6m	0,1m	0,5m	370%
Equity	119,3m	68,1m	51,2m	75%





Trade NWC

- DSO is impacted by price increases throughout the year;
- Customer financing is a differentiating factor, allowed by the contracted insurance conditions;
- We do not have significant delays, the monitoring process is continuous;
- The group's receivables are insured in proportion of 60%;
- Diversified client portfolio, the largest exposure represents 5% of total receivables and top 3 exposures represent 8.5% of receivables
- DIO and DPO aggressive procurement policy to ensure the necessary stock;

Net debt / EBITDA ttm

- From the collection related to the transaction, the Group used approximately RON 50m for the payment of loans;
- This multiple will increase towards the end of the year and until the completion of the implementation of state aid projects and will return to this level after receiving state aid;
- The group thus has a debt capacity of approximately RON 125m;



An ambitious view of the future



	2021/22 Objectives	Development plan
We continue our development through both investment and M&A	Consolidating or reaching the first position on the Group's segments active on the construction market	 We actively study acquisition opportunities in Romania and abroad Completion of the production capacity expansion for the Installation business
	Leader on the packaging market	• We invest EUR 12 mln in TeraBio Pack which means an added production capacity of 5.000 tons/year on this segment
	TeraGlass among top 10 windows & doors producers in Romania	Acceleration of the turnover and profitability increase
	An equilibrated capital allocation policy	 The net profit from the sale of the Steel division was directed to dividends worth EUR 46 mln in total and share capital increase by EUR 8,9 mln in total & towards the development of the group's businesses
	EBITDA objective EUR 26,6 mln	The sustainable and profitable increase of the Group turnover
	We will create 200 jobs	As a result of the expansion projects already in implementation



		Market wise		Business wise
Implementing our strategy	•	The continuous pandemic context could restore the market uncertainty and can bring up problems in the logistic chain	•	The most abrupt raw material price increase in the last 5 years that accelerates the recycling investments
implies a series of risks and challenges	•	On POIM (Large Infrastructure Operational Program) Romania still has EUR 6 bln to spend in the next 2 years	•	We implement productive projects worth EUR 32 mln
	•	The start of the National Resilience and Recovery Program brings additional budget for investment where our group can provide products	•	We create 200 new jobs

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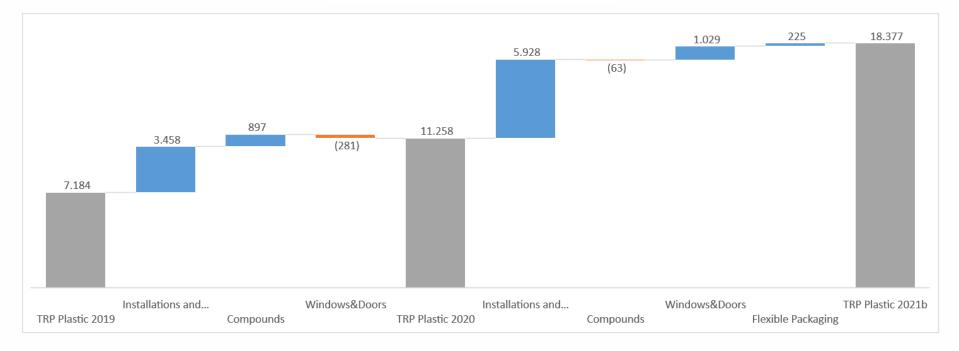
 \rightarrow The growth in 2021 is based on:

- Increase in production capacities for TeraPlast by implementing the state aid co-financed projects
- Starting up the production of TeraBio Pack and integration of Somplast

The results from 2020 and the first half of 2021 highlight the profitability of the accelerated growth business model and reconfirm the development strategy of the TeraPlast Group on the markets it targets the leading position.

EBITDA Bridge 2019 – 2021

TeraPlast, Plastics Division

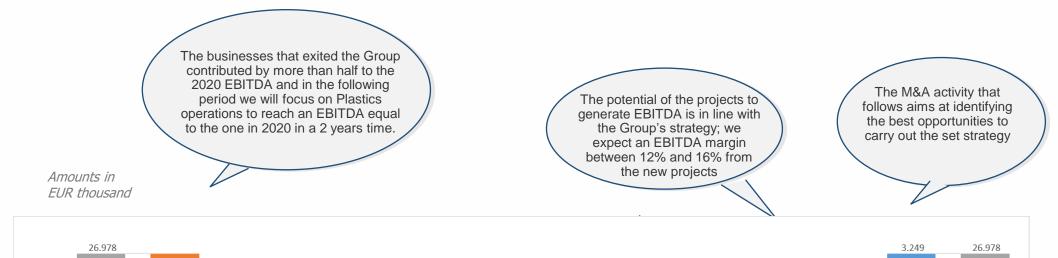


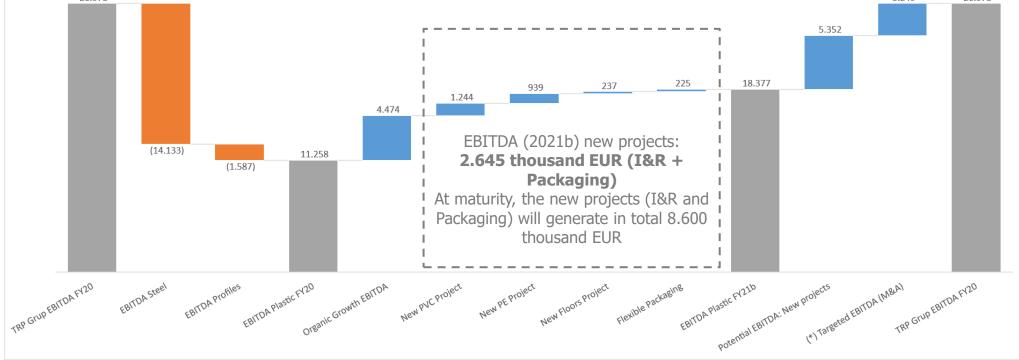
KEY POINTS

Plastics division

- Sustained profitability despite the crisis;
- Low maintenance capex (EUR 1 mln/year due to use of latest technology).
- EBITDA Margin of 13,7% for the plastics division is superior to Group average of 12%, prior the Steel division exit.
- The budgeted growth does not include potential M&As.







(*) excluding Somplast's contribution



TeraPlast: a company with outstanding performance on both the polymer products market and the capital market.

2

The group aims the development of the business through both investment, accelerated organic growth in the favorable market context, and through M&A. We have long-term partnerships in the areas of raw materials and utilities, and a global footprint in supplier base that gives us a certain comfort in negotiating in abnormal market conditions. We have also approached a different inventory management model compared to last year to dampen the impact of raw materials price fluctuation.



125. 🚺 TeraPlast

2020 was the year with the best results for TeraPlast Group and we managed to surprass them by Q3/2021, delivering on our promise to grow by double-digits.

4 StartingQ4/2021 we will have into operation the production capacities of the 2021 investments which will help us manage better the off-season.

The outlook for 2022 is positive on all segments, from installation and windows & doors (PNRR), to packaging (European directives) and recycling (Green Deal).

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In 2022 we will rebuild the EBITDA of EUR 26 million, prior to the sale of the Steel division and window profiles, and our commercial efforts will be directed towards consolidating or achieving market leader positions, depending on the segment.

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